

July-December 2019

MID-YEAR REPORT



Our Mid-Year Review

On behalf of the Union Square Business Improvement District (USBID) and our Board of Directors and staff, we are pleased to present this Mid-Year Report to USBID members, stakeholders and the City & County of San Francisco. The attached report highlights the BID's major accomplishments and financial performance from July-December 2019. We welcome your feedback, and encourage you to join our efforts and stop by our office to meet us in person.

Renewal

The City and County of San Francisco Board of Supervisors voted unanimously in support of the Union Square BID's renewal on July 9, 2019. The final vote count by the USBID property owners in support of renewal was 85%. We are humbled by the immense support. Thank you everyone for participating in this crucial process for our community.

New Cleaning & Safety Services Launched

Effective November 1, 2019, the USBID increased cleaning and safety services as part of renewal. Service levels were increased according to two zones as per the Management Plan of the organization. A second 10B Officer shift was added (7am-5pm & 1pm-11pm) and a new sidewalk vacuum started rolling through the district to help remove debris. In January through June 2020, the USBID will continue adding services, such as overnight security and evaluating these programs.

Winter Walk

Finally, the Union Square BID brought back Winter Walk SF and moved the month-long holiday pop-up event to Grant Ave. and Maiden Lane. This provided shoppers a pedestrian friendly experience during the holiday season.

We are proud of what we were able to achieve together in the second half of 2019. We invite you to join us in our efforts to create a high value visitor experience in Union Square for all to enjoy.



Wes Tyler **Board President**



Karin Flood **Executive Director** Lain Flood





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24/7 Cleaning & Safety Services Public Realm & Streetscapes **Destination Marketing** Advocacy

24/7 Cleaning Services

Trash and Litter Pickup

Hazardous Waste Removal

Illegal Dumping Abatement

Overnight Pressure Washing

Sidewalk Stain Removal

Graffiti Removal

Street Furniture Issues

24/7 Safety Services

Public Safety Ambassadors WHO ADDRESS QUALITY OF LIFE ISSUES

Overnight Security Patrols

10B Police Officers

Safety Escorts

Merchant Visit Requests





299,400

Pounds of Trash Removed



378,050

Feet of Block Frontage Steam Cleaned



12,983

Graffiti Tags Removed





28,941 Quality of Life

Incidents Addressed



752

Total Calls Addressed regarding Public Safety



Video Footage Requests

District Programs

Between July & December of 2019, the USBID contracted the following partners to provide services as per the Management Plan to the Union Square area.

For more information visit: VisitUnionSquareSF.com

Bigbelly

Provides 27 smart trash receptacles in the area.

Block by Block

Provides the USBID's core services, including but not limited to cleaning, safety, pressure washing, and Member Services dispatch center (with video retrieval services).

Applied Video Solutions (AVS)

Installs and maintains security camera network.

San Francisco Police Department 10B Program

Provides uniformed police officers 20 hours daily.

Execushield

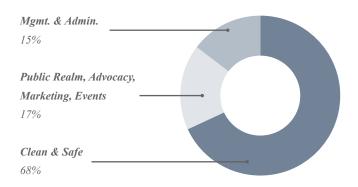
Provides private security patrol when 10b officers are not available and overnight security patrol daily.



JUL.-DEC. '19 UNAUDITED ASSESSMENT AND CORE OPERATIONS*

Revenue & Carry Over	Act	ual	В	udget	Va	riance
Carry over used from 18–19FY ¹ Assessment Income ²		1,696,099 3,398,127	\$ \$	1,696,099 3,488,906	\$ \$	 (90,779)
Other ³	\$	246,176	\$	179,850	\$	66,326
Total Income	\$ 3	3,644,303	\$	3,668,756	\$	(24,453)
Expenses	Act	ual	В	udget	Va	riance
Clean & Safe ⁴	\$ 1	1,900,887	\$	1,914,019	\$	13,132
Public Realm, Marketing, Events, Advocacy ⁵	\$	482,794	\$	413,737	\$	(69,057)
Management & Administration ⁶	\$	408,270	\$	439,851	\$	31,581
Total Assessment Expenses	\$ 2	2,791,951	\$	2,767,607	\$	(24,344)
Net Surplus (Deficit)	\$	852,352	\$	901,149	\$	(48,797)

TOTAL ASSESSMENT EXPENSES JULY-DECEMBER '19



- 1 Used for core operations from Jul.-Nov '19.
- 2 Not as many 2nd tax payments made early.
- 3 Additional revenues from in-kind donations and contract revenue.
- 4 Due to banked hours owed to organization at the end of December.
- 5 Winter Walk and related holiday expenditures higher than budgeted.
- 6 Used less support than needed.

^{*}These statements are interim and have not been audited, reviewed or compiled by a CPA. They are the representation of the financial status of the operation according to the USBID management.

JUL.-DEC. '19 UNAUDITED TOTAL RESULTS* INCLUDING GRANTS & OTHER FUNDS

Actual	Budget	Variance
\$ 1,790,690 \$ 3,398,127 \$ 460,622	\$ 1,790,690 \$ 3,488,906 \$ 358,284	\$ \$ (90,779) \$ 102,338
\$ 3,858,749	\$ 3,847,190	\$ 11,559
Actual	Budget	Variance
\$ 1,963,745	\$ 1,964,548	\$ 803
\$ 483,794	\$ 487,404	\$ 3,610
\$ 489,390	\$ 506,414	\$ 17,024
\$ 2,936,929	\$ 2,958,366	\$ 21,437
\$ 921,820	\$ 888,824	\$ 32,996
	\$ 1,790,690 \$ 3,398,127 \$ 460,622 \$ 3,858,749 Actual \$ 1,963,745 \$ 483,794 \$ 489,390 \$ 2,936,929	\$ 1,790,690 \$ 1,790,690 \$ 3,398,127 \$ 3,488,906 \$ 460,622 \$ 358,284 \$ 3,858,749 \$ 3,847,190 \$ Actual Budget \$ 1,963,745 \$ 1,964,548 \$ 483,794 \$ 487,404 \$ 489,390 \$ 506,414 \$ 2,936,929 \$ 2,958,366

¹ Used for operations from Jul.-Nov. and for grant expenses.

² Raised additional donations, sponsorships, and contract revenue.

³ Overall positive surplus due to spending less and raising more revenue.

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JUL.-DEC. '19 STATEMENT OF FINANCIAL POSITION*

Assets

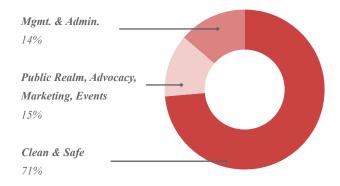
Total Liabilities & Net Assets	\$ 4,073,407
Total Net Assets	\$ 2,712,513
Unrestricted Net Assets	\$
Temporarily Restricted Net Assets	\$ 126,797
Net Assets	
Total Liabilities	\$ 1,360,894
Deferred Revenue	\$ 42,446
Line of Credit	\$ 501,750
Accounts, Grants Payable, & Accrued Expenses	\$ 816,698
Liabilities & Equity	
Total Assets	\$ 4,073,407
Fixed Assets (net)	\$ 215,305
Prepaids & Deposits	\$ 186,773
Receivables (net)	\$ 223,081
Cash	\$ 3,448,247

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BUDGET JAN.-JUN. '20 (19-20FY FORECAST)*

Revenue & Carry Over	Budget JAN-JUN	Forecast	Revenue (%)
Reserves (Carry Over) from Dec. '19	\$ 2,712,514	\$ 1,790,690	
Assessment Income*	\$ 2,628,710	\$ 6,026,837	85%
Other Income	\$ 571,782	\$ 1,032,404	15%
Total Income	\$ 3,200,492	\$ 7,059,241	100%
Expenses	Budget JAN-JUN	Forecast	Expenses (%)
Clean & Safe	\$ 2,764,923	\$ 4,728,668	71%
Public Realm, Marketing, Events, Advocacy	\$ 531,134	\$ 1,014,928	15%
Management & Administration	\$ 455,008	\$ 944,394	14%
Total Assessment Expenses	\$ 3,751,065	\$ 6,687,990	100%
Net Surplus (Deficit)	\$ (550,573)	\$ 371,251	
Projected Reserves (Carry Over) 6.30.20 ¹	\$ 2,161,941	\$ 2,161,941	

TOTAL ASSESSMENT EXPENSES (19-20FY FORECAST)



¹ To fund operations from July–November 2020.

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BOARD OFFICERS

Wes Tyler BOARD PRESIDENT

GM, Chancellor Hotel on Union Square

Julie Taylor TREASURER

Executive VP, Colliers International

Mark Purdy SECRETARY

SVP & GM, Grosvenor Americas

ADVISORY COMMITTEE CHAIRS

Russell D. Keil, Jr. AUDIT

President, The Keil Companies

Matthew Coleman MARKETING

Salon Manger, Harry Winston

Don R. Thomas SERVICES

VP, Board of Directors, Club Donatello

James Sangiacomo FINANCE

Principal, Trinity Properties

Corinna Luebbe PUBLIC AFFAIRS

GM, Taj Campton Place

Manuela King STREETSCAPES

President, RHAA Landscape Architects

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Leah Fuhrman Heil

VP, Westfield San Francisco Centre

Shirley Howard-Johnson

Arts Consultant

Jon Kimball TERM ENDED SEP '19

GM, Westin St. Francis Hotel

Russell D. Keil. Jr.

President, The Keil Companies

Richard Leider TERM ENDED SEP '19

Chief Financial Officer, Anvil Builders

Terry Lewis

GM, Hilton SF Union Square & Parc55

Corinna Luebbe

GM, Taj Campton Place

Rusty Middleton

GM, Grand Hyatt San Francisco

Marcus Mirt

District Manager, Recology

Tad Moore TERM ENDED SEP '19

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VP of Campus Safety, Academy of Art

Kelly Powers

Dir., Hotel Council SF

James Sangiacomo

Principal, Trinity Properties

Spencer Sechler

Dir. Business Development. REEF Parking

Don R. Thomas

VP, Board of Directors, Club Donatello

STAFF OF THE USBID



Karin Flood **Executive Director**



Benjamin Horne **Deputy Director**



Robbie Silver Director of Marketing & Public Realm



Chris Boss Director of Services



Joshua C.W. Chan **Project Coordinator**



Brianna Caspersen Project Coordinator

Zarrina Yousufzai Administrative Coordinator **Eva Schouten** Intern

CLEAN AND SAFE SERVICES PROVIDED BY **BLOCK BY BLOCK**

Karl Bijan Operations Director Freddy "Raven" Anderson Operations Supervisor





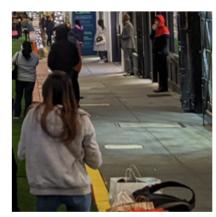






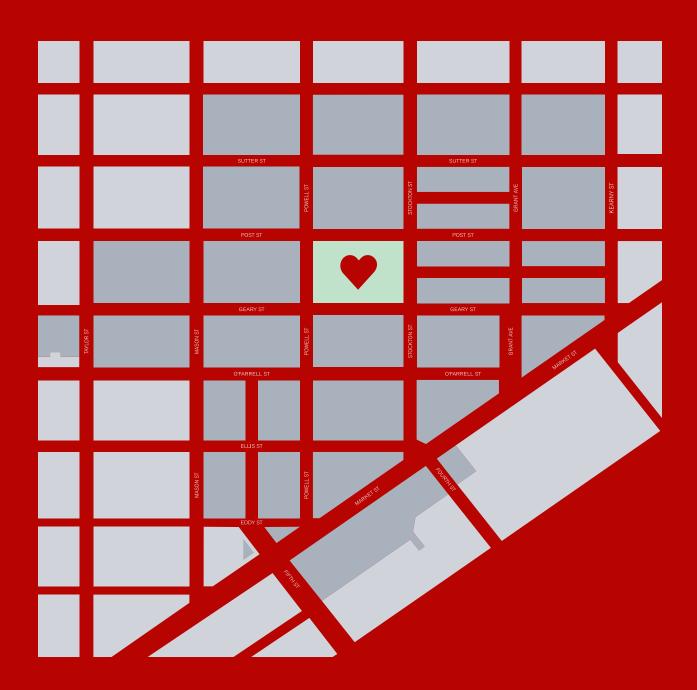














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